



Communities That Care

# Training of Coordinators

Building Skills

Participant's Guide

Module 6

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# Notes



## Module 6 goal

Prepare Coordinators to use the skills necessary for helping meetings run efficiently and effectively.

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# Notes



## Slide 6-3

### Objectives



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Participants will be able to:

1. Use skills to prepare for training events and meetings.
2. Use skills to help trainings and meetings be more efficient and effective.



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# Notes

## Pre-training skills

You will:

- work with the *Communities That Care* trainer in handling pre-training logistics
- support Community Board and work group meetings.

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# Notes



## Slide 6-5

### Activity: Preparing for unexpected situations

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- Get into groups of four.
- Answer questions on the Unexpected Logistical Situations Worksheet in the Participant's Guide.
- After 10 minutes, each group shares answers.
- List any additional unexpected situations you've encountered in coordinating meetings.

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# Notes

# Unexpected Logistical Situations Worksheet

1. At the last minute, a number of Community Board members call to say they will be able to attend tonight's meeting after all. You have already selected a meeting place that will be too small to accommodate the number of people who wish to attend. What can you do? (Example: Ask overflow participants to attend a second meeting that will be scheduled the following week.)

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2. The *Communities That Care* trainer would like to do a computer presentation, but his laptop will not connect to the Internet. What can you do? (Example: See if the presentation can be printed out and distributed.)

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3. The Champion calls you one day before a *Communities That Care* training event and says that she's very sick and will not be able to present the information she was scheduled to present. What can you do? (Example: Gather the information she was going to present and present it yourself.)

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4. The catering service calls and says that there was a scheduling mistake on their part—they will not be able to deliver lunch. What can you do? (Example: Find a food service that can offer a simple alternative—sandwiches, soda, snacks, etc.)

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5. What are other unexpected situations you have encountered in coordinating meetings?

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### Slide 6-6

#### What is the goal of the meeting?

The goal should always fall within the limits of the tasks and responsibilities assigned to each work group.



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# Notes



## Is the meeting necessary?

Some of the tasks assigned to work groups are very specific and might not require a formal meeting.

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# Notes



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### Determining an agenda

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A Coordinator can help:

- screen and prioritize agenda items
- estimate and allocate time to the agenda items
- foresee agenda items that may need more discussion or work.

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# Notes



## Activity: Sample agenda

- Get into pairs.
- Work out which agenda items would best fit in the given times on the Sample Agenda Worksheet.
- Give your answers.
- Identify any adjustments needed to the proposed agenda.

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**Sample Training Agenda**

Agenda Item	Date	Time
Agenda Item 1		
Agenda Item 2		
Agenda Item 3		
Agenda Item 4		
Agenda Item 5		
Agenda Item 6		
Agenda Item 7		
Agenda Item 8		
Agenda Item 9		
Agenda Item 10		

**Sample Work Group Agenda**

Agenda Item	Date	Time
Agenda Item 1		
Agenda Item 2		
Agenda Item 3		
Agenda Item 4		
Agenda Item 5		
Agenda Item 6		
Agenda Item 7		
Agenda Item 8		
Agenda Item 9		
Agenda Item 10		

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# Notes

## Module 6

# Sample Agenda Worksheet

## Sample Training Agenda

### Agenda items

Wrap-up and evaluations  
Lunch  
Break  
Overview of the training  
Morning training session begins  
Welcome and introduction  
Morning training session continues  
Afternoon training session begins  
Break  
Registration/breakfast  
Afternoon training session continues  
Adjourn meeting

### Agenda

8:00-8:30 a.m. \_\_\_\_\_  
8:30-8:45 a.m. \_\_\_\_\_  
8:45-9:15 a.m. \_\_\_\_\_  
9:15-10:45 a.m. \_\_\_\_\_  
10:45-11:00 a.m. \_\_\_\_\_  
11:00 a.m.-12:00 p.m. \_\_\_\_\_  
12:00-1:00 p.m. \_\_\_\_\_  
1:00-2:30 p.m. \_\_\_\_\_  
2:30-2:40 p.m. \_\_\_\_\_  
2:40-4:00 p.m. \_\_\_\_\_  
4:00-4:30 p.m. \_\_\_\_\_  
4:30 p.m. \_\_\_\_\_

## Sample Work Group Agenda

### Agenda items

Decide how to report work to the Community Board  
Opening remarks  
Break for refreshments  
Adjourn meeting  
Question and answer session  
Work on assigned tasks  
Continue work on assigned tasks  
Determine when next meeting will take place  
Go over the goal and tasks for the meeting

### Agenda

4:00-4:10 p.m. \_\_\_\_\_  
4:10-4:20 p.m. \_\_\_\_\_  
4:20-5:00 p.m. \_\_\_\_\_  
5:00-5:15 p.m. \_\_\_\_\_  
5:15-5:45 p.m. \_\_\_\_\_  
5:45-6:00 p.m. \_\_\_\_\_  
6:00-6:15 p.m. \_\_\_\_\_  
6:15-6:30 p.m. \_\_\_\_\_  
6:30 p.m. \_\_\_\_\_

## Supporting effective meetings

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The Coordinator:

- supports the Chair in running all Community Board meetings
- plays a supporting role in helping the Community Board complete the tasks necessary to help the *Communities That Care* process move forward.

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# Notes



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### Accurate minutes can:

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- remind participants of the work done and the decisions made
- update absent participants
- keep community members and stakeholders updated
- help the Community Board and its work groups keep track of what has been accomplished and what work still needs to be done
- help Key Leaders hold the Community Board accountable.

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# Notes



## Points to keep in mind

- Minutes are not a record of every word said and every decision made.
- Always be objective when taking minutes.
- Minutes need to be written in a clear language that is appropriate to the intended audience.

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# Notes



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### Stages of team development

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- Forming
- Storming
- Norming
- Performing

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# Notes



## Activity: Determining group development

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- Turn to the Group Development Worksheet.
- Put a letter beside each stage of development for each group.
- Report out to the larger group.

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**Activity**  
**Group Development Worksheet**

In this activity, you will observe a group in action and record the group's development stage. You will then report out to the larger group.

Stage 1	Stage 2	Stage 3	Stage 4
1. The group is in the initial stage of development. The group is just getting started and is not yet functioning as a group.	2. The group is in the storming stage. The group is experiencing conflict and is not yet functioning as a group.	3. The group is in the norming stage. The group is beginning to function as a group and is developing norms.	4. The group is in the performing stage. The group is functioning as a group and is achieving its goals.
5. The group is in the adjourning stage. The group is disbanding and is not yet functioning as a group.	6. The group is in the performing stage. The group is functioning as a group and is achieving its goals.	7. The group is in the performing stage. The group is functioning as a group and is achieving its goals.	8. The group is in the performing stage. The group is functioning as a group and is achieving its goals.

# Notes

# Group Development Worksheet

For each group below, put an F if the item is in the forming stage; an S if it is in the storming stage; an N if it is in the norming stage; and a P if it is in the performing stage.

### Group A

1. The group is trying to work out why they have assembled and what work needs to be done. \_\_\_\_\_
2. Participants are working well together and getting steady work done toward their defined goal. \_\_\_\_\_
3. There is some conflict within the group as participants try to understand how best to work together. \_\_\_\_\_
4. The group has developed a purpose and goal and is ready to begin work. \_\_\_\_\_

### Group B

1. The group shows consistent performance in getting tasks done and accomplishing goals. \_\_\_\_\_
2. Participants feel frustrated because, while they know the goals of the group, they do not yet know what to expect from each other. \_\_\_\_\_
3. There is a great deal of uncertainty and anxiety among group members. \_\_\_\_\_
4. The group begins to learn how to work together and what is expected of each group member. \_\_\_\_\_

### Group C

1. The group members are just getting to know each other. \_\_\_\_\_
2. There is competition between different group members as they learn their roles and responsibilities. \_\_\_\_\_
3. Members begin to support each other as the group coalesces. \_\_\_\_\_
4. Group members complete some tasks on their own and then come back to the group to build upon this work with others. \_\_\_\_\_

### Group D

1. The group celebrates accomplishments and goals reached. \_\_\_\_\_
2. Respect and understanding develop as group members begin to learn how to work with each other. \_\_\_\_\_
3. The group meets to identify differences and work out expectations and areas of potential conflict. \_\_\_\_\_
4. Participants are failing to recognize the skills and abilities of others in the group. \_\_\_\_\_

## Additional meeting responsibilities

Additional responsibilities include:

- making sure all members follow the ground rules and stick to the stated objectives and agenda
- solving minor conflicts that are keeping the group from moving forward
- supporting each board member's unique views and opinions.

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# Notes



### Slide 6-16

## Your role in conflict management

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- Never take a position and argue for your own viewpoint.
- Do not assume that someone must win and someone must lose.
- Do not try to change someone's mind just to avoid conflict.
- Avoid conflict-reducing techniques like majority votes, coin flips, bargaining and compromise.

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# Notes



## Activity: Conflict management

- Turn to the Conflict Management Worksheet.
- Take 10 minutes to answer the questions.
- Give responses.

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The image shows a 'Conflict Management Worksheet' with three numbered sections. Section 1 asks for a description of a conflict and the parties involved. Section 2 asks for a description of the conflict and the parties involved. Section 3 asks for a description of the conflict and the parties involved. The worksheet is titled 'Conflict Management Worksheet' and has a header 'Activity'.



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# Notes

# Conflict Management Worksheet

### Scenario 1

In a Community Outreach and Public Relations work group meeting, two members disagree about the most effective way to promote the *Communities That Care* system. The work group is soon split over how best to address this issue. What could you do to resolve this conflict?

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### Scenario 2

In a meeting of the Funding work group, participants are divided over how to develop a long-term funding plan. After much discussion, two separate groups have formed, each with its own ideas on how to proceed. What could you do to help all participants reach a conclusion that will satisfy everyone?

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### Scenario 3

In a Risk- and Protective-Factor Assessment work group meeting, you notice that one member has made points that the rest of the group did not address. Since then, this person has agreed with every decision the group has made. What could you do to help ensure that the decisions being made are taking all views and opinions into account?

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## Activity: Keeping a meeting focused

- Consider potential distractions.
- Brainstorm solutions.

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Slide 6-18

# Notes

## Meeting Focus Worksheet

## Distractions

## Solutions

## Ground rules

Everyone gets a chance to speak.

Everyone listens when someone has the floor. (No side conversations.)

One person talks at a time and doesn't get interrupted.

Respect others' perspectives and ideas. (No put-downs.)

Start and end on time.

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# Notes



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### Next up

Additional steps that a Coordinator will need to take before beginning his or her responsibilities in the community



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# Notes